Carnegie Mellon University

MSIT Program Handbook 2016-2017

Master of Science in Information Technology

- Information Technology Management
- Information Security and Assurance
- Business Intelligence and Data Analytics
- Software Design and Management
- Customized Partner Programs:
  - General Motors – Information Systems Management
  - General Motors – Software Engineering
  - Tec de Monterrey – Information Technology Management

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1 COLLEGE AND PROGRAM HANDBOOKS

This program handbook provides specific information on the curriculum and program requirements for the Master of Science in Information Technology (MSIT) degrees administered by the H. John Heinz III College of Carnegie Mellon University. The Heinz College also publishes a separate Student Handbook which details College-wide policies and procedures pertaining to educational planning, program committee, teaching, scheduling and course credit, performance standards, academic standing, ethics and discipline, student privacy rights and major forms and deadlines. Therefore, students should familiarize themselves with both handbooks as they include information that is critical for your success. Both handbooks can be obtained through your Program Director and via the Heinz College website at: http://www.heinz.cmu.edu/academic-resources/student-handbook-forms/index.aspx.

2 MSIT PROGRAM OVERVIEW

The MSIT program is designed for the experienced tech and data savvy professional. Its flexible curriculum and part-time study with evening and distance class formats allows students to complete one of four graduate degree while maintaining their full-time employment. Students are allowed to choose a course load each semester that best suits their personal/work situation. Most part-time MSIT students take 1-2 courses each semester and are able to complete the program in 2-3 years. However, you have up to five years to finish the program and may extend up to seven years due to extenuating circumstances or extended leaves of absence.

The MSIT program offers four degrees of study:

- MSIT-Information Technology Management – evening (MSIT-ITM) or distance MSIT-(IMD)
- MSIT-Information Security & Assurance – evening (MSIT-ITA) or distance (MSIT-DIA)
- MSIT-Business Intelligence & Data Analytics – evening (MSIT-BI) or distance (MSIT-DBI)
- MSIT-Software Design & Management – evening only (MSIT-ITD)

Each degree requires completion of 60 units of core courses and 84 units of elective coursework. Of those 84 units, up to 12 units may be an independent study related to the selected track and up to 24 units may be transfer credit from previous graduate coursework.

Electives may be chosen from the list of 95-xxx Information Systems Management department courses. In addition, graduate-level courses offered by other Heinz College programs or CMU departments may qualify as electives, subject to pre-approval from your Program Director.
We also offer customized programs for some corporate (General Motors) and educational (Tec de Monterrey) partners, which are variations of the above tracks of study, program format and curriculum distribution as noted in their respective sections of this handbook.

3 MSIT PROGRAM SPECIFIC POLICIES

The Master of Science in Information Technology (MSIT) program abides by the policies of the Heinz College as outlined in the Heinz College Student Handbook. Here are some specific requirements or modifications that are important to MSIT students:

3.1 Graduation Requirements

A student will be certified for graduation from the MSIT program when they have satisfied the following:

- Earned 144 units of course credit (including approved transfer credit);
- Successfully passed all required core courses (with a C- or better, or earned an exemption);
- And achieved a minimum cumulative grade point average (GPA) of 3.0.

Most part-time MSIT students can complete their degree in two to three years. However, you have up to five years to finish the program (from the semester in which the student was first admitted). After five years, a student may petition to extend this to seven years if the delay was due to extenuating circumstances or extended leave(s) of absence that prevented the student from completing the degree within five years. Contact your Program Director during your fifth year to discuss a plan for completion. Otherwise, the student may need to reapply for admission to a current program and/or retake any core course that has changed significantly.

3.2 Part-time Course Load

A full-semester course carries 12 units of credit and generally expects 12 hours for your time and effort per week on average, including 3 hours of lecture per week. “Mini” courses are half of a semester in length; they generally carry 6 units of credit, and also require approximately 12 hours per week of your time. Part-time student should use this as a guide to determine how much coursework they can manage on top of their employment and personal commitments.

Part-time students may take up to 30 units per semester, although most find 12-18 units a more manageable load. You may petition the Program Director or Associate Dean to exceed 30 units if you have extenuating circumstances that require a heavier course load and your demonstrated academic performance shows you can handle the extra workload. International students are prohibited from exceeding 30 units due to student visa regulations. Students who wish to enroll on a full-time basis (36 units or more) should transfer to one of the full-time programs instead.

Students can change their schedules without penalty up until the official Add/Drop deadline for the class, which is typically the first two weeks of a semester-long class and just the first week of
each mini-semester class. Any schedule changes after that must be due to extenuating circumstances and be approved by the Program Director. Please contact the Program Director to discuss your situation.

If you are making good progress in a class but extenuating circumstances will prevent you from completing all requirements for a course by the end of the semester, ask the instructor for permission to take an incomplete or "I" grade. If the instructor agrees (and he or she may refuse), you and the instructor must sign a formal contract before the end of the class detailing the plan for completion, including a default final grade if the remaining work is not done. The incomplete work must be done no later than the end of the subsequent semester.

Part-time students are also permitted to take a semester or more off from classes. Just submit a Leave of Absence form to your Program Director at least one week before the first day of the semester. When you are ready to return, submit the Petition to Return from Leave to your Program Director at least one week before the first day of the semester. Both forms can be downloaded from the registrar’s website: www.cmu.edu/hub.

3.3 Exemption and Transfer Credit

MSIT students may pursue exemptions from core courses if you have already acquired all or most of the skills taught in that course outside of the College. To receive an exemption, you must petition the instructor of the relevant course or take their qualifying exam. The procedures are outlined in the College handbook. Please note you do not earn credit for an exemption, therefore, you must take additional elective to make up the units. An exemption does mean you have satisfied completion of that core course for purposes of graduation.

In general, the Heinz College full-time programs do not give credit toward graduation for graduate courses taken prior to admission. However, the MSIT program will consider up to 24 units of relevant transfer credit to count towards your MSIT elective requirements. This is decided on a case-by-case basis, and depends on a number of factors, such as when and where the coursework was completed, the subject in which it was taken, and the grade that was earned. Minimum criteria include that it was earned within the last 10 years at a regionally accredited university with a grade of B or better. The grade will not be calculated into your CMU grade point average but the units will be counted towards MSIT elective requirements.

All petitions for exemption and transfer credit must be submitted within your first semester of enrollment.

3.4 Elective Options

You are permitted up to 12 units of Independent Study as an elective, except for our sponsored students from General Motors and Tec de Monterrey. Contact the Program Director for guidelines on developing an appropriate independent study.

You may take up to 12 units of elective coursework as Pass/Fail grade, except for our sponsored students from General Motors and Tec de Monterrey.

You may take graduate coursework from other CMU departments, except for our sponsored students from General Motors and Tec de Monterrey, but you must get approval in advance from the Program Director before registering for that class.
Courses at other universities fall under the transfer credit policy for MSIT and must be done prior to admission. Any exceptions to that policy must be due to extenuating circumstances and require a petition to the Program Director before taking the non-CMU course, or must have been pre-approved as part of a custom curriculum for one of our partner programs (like GM or Tec de Monterrey.)

3.5 *Java Programming Prep Course (it's free!)*

The School of Information Systems and Management courses typically expect students have had an undergraduate level object-oriented programming course or equivalent work experience. This background is especially important to have before taking our programming classes, 95-712 or 95-807. Anyone lacking that background or wanting a refresher should review the free online course, 95-815 Programming Basics in Java, at [http://www.andrew.cmu.edu/course/95-815/](http://www.andrew.cmu.edu/course/95-815/). This self-directed tutorial is available online anytime - no need to register. Online resources include about 6-8 hours of narrated slides with built-in pop quizzes, recommended readings, practice labs, and tests with answers keys to check your own work. There is no instructor or grading - students can utilize as much or as little of the materials as they want.

CMU students also have free access to online training at [www.cmu.edu/lynda](http://www.cmu.edu/lynda) which has several object-oriented foundations classes.

4 *MSIT CURRICULUM*

4.1 *MSIT-Information Technology Management (MSIT-ITM, MSIT-IMD)*

This degree can be done on-campus/evening or through distance learning. It requires one undergraduate level object-oriented programming class or equivalent work experience prior to admission because that is a prerequisite for the core java class (95-712 or 95-807). See Section 3.5 for a free online refresher. *Evening students may need to take an occasional core course in distance mode* (D) *if the instructor only teaches online or during the daytime, or they can take the daytime class if their schedule permits.*

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>95-703</td>
<td>Database Management</td>
<td>12</td>
</tr>
<tr>
<td>95-712*</td>
<td>Object Oriented Programming in Java</td>
<td>12</td>
</tr>
<tr>
<td>95-706</td>
<td>Object-Oriented Analysis and Design</td>
<td>6</td>
</tr>
<tr>
<td>95-705 (D)**</td>
<td>Telecommunications Management</td>
<td>12</td>
</tr>
<tr>
<td>95-730 (D)</td>
<td>E-business Technology and Management</td>
<td>12</td>
</tr>
<tr>
<td>95-808***</td>
<td>IT Project Management</td>
<td>6</td>
</tr>
<tr>
<td>Various</td>
<td>Electives</td>
<td>84</td>
</tr>
</tbody>
</table>

* 95-807 (D) is substituted for 95-712 in the distance program; evening students may take either one but 95-712 is recommended if you will take more technical electives offered on campus.

** Evening students may substitute 95-723 Managing Disruptive Technologies for 95-705 but you will need to satisfy 95-723’s economics prerequisite too.

*** 94-813 can be substituted for 95-808.
4.2 MSIT-Information Security and Assurance (MSIT-ITA, MSIT-DIA)

This degree can be done on-campus/evening or through distance learning. Its core requirements were updated by Heinz College faculty effective January 2016. Students admitted prior to January 2016 should consult with their Program Director to develop a transition plan.

*Evening students may need to take an occasional core course in distance mode (D) if the instructor only teaches online or during the daytime, or they can take the daytime class if their schedule permits.*

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>95-752</td>
<td>Intro to Information Security Management</td>
<td>12</td>
</tr>
<tr>
<td>95-705 (D)</td>
<td>Telecommunications Management</td>
<td>12</td>
</tr>
<tr>
<td>94-806 (D)</td>
<td>Privacy in the Digital Age</td>
<td>6</td>
</tr>
<tr>
<td>95-755</td>
<td>Information Security Risk Management I</td>
<td>6</td>
</tr>
<tr>
<td>95-744</td>
<td>Information Security Policy and Governance</td>
<td>6</td>
</tr>
<tr>
<td>95-748</td>
<td>Software and Security</td>
<td>6</td>
</tr>
<tr>
<td>95-758</td>
<td>Network and Internet Security</td>
<td>12</td>
</tr>
<tr>
<td>Various</td>
<td>Electives</td>
<td>84</td>
</tr>
</tbody>
</table>

* Evening students may substitute 95-723 Managing Disruptive Technologies for 95-705 but you will need to satisfy 95-723’s economics prerequisite too.

4.3 MSIT-Business Intelligence and Data Analytics Track (MSIT-BI, MSIT-DBI)

This degree can be done on-campus/evening or through distance learning. It is highly recommended that students in this major familiarize themselves with R programming, either by taking 94-842 R Programming for Analytics or free online training through [www.cmu.edu/lynda](http://www.cmu.edu/lynda) or MOOCs like Coursera. *Evening students in this major may need to take several core course in distance mode (D) if the instructor only teaches online or during the daytime, or they can take the daytime class if their schedule permits.*

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>95-703</td>
<td>Database Management</td>
<td>12</td>
</tr>
<tr>
<td>95-710</td>
<td>Economic Analysis</td>
<td>6</td>
</tr>
<tr>
<td>95-796</td>
<td>Statistics for IT Managers</td>
<td>6</td>
</tr>
<tr>
<td>94-806 (D)</td>
<td>Privacy in the Digital Age</td>
<td>6</td>
</tr>
<tr>
<td>95-797</td>
<td>Data Warehousing</td>
<td>6</td>
</tr>
<tr>
<td>95-868 (D)</td>
<td>Exploring and Visualizing Data (using R)</td>
<td>6</td>
</tr>
<tr>
<td>95-791 *</td>
<td>Data Mining</td>
<td>6</td>
</tr>
<tr>
<td>95-852 (D)</td>
<td>Applied Data Science</td>
<td>6</td>
</tr>
<tr>
<td>95-866 (D)</td>
<td>Advanced Business Analytics (capstone class)</td>
<td>6</td>
</tr>
<tr>
<td>Various</td>
<td>Electives</td>
<td>84</td>
</tr>
</tbody>
</table>

* It is highly recommended that students are familiar with R programming before taking Data Mining, either by taking 94-842 R Programming for Analytics, 95-868 Exploring and
Visualizing data, or free online training through [www.cmu.edu/lynda](http://www.cmu.edu/lynda) or MOOCs like Coursera.

4.4 **MSIT-Software Design and Management (MSIT-ITD)**

This degree is in conjunction with the School of Computer Science and can only be done on campus/evening, although all core courses can be done through distance learning. The programming and software development experience required as a prerequisite to apply means students admitted to this major have essentially earned an exemption from 95-712/95-807 and have satisfied that as a prerequisite for any course that lists it.

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>95-771</td>
<td>Data Structures and Algorithms</td>
<td>12</td>
</tr>
<tr>
<td>17-653</td>
<td>Managing Software Development</td>
<td>12</td>
</tr>
<tr>
<td>17-655</td>
<td>Architecture of Software Systems</td>
<td>12</td>
</tr>
<tr>
<td>95-703</td>
<td>Database Management</td>
<td>12</td>
</tr>
<tr>
<td>95-706</td>
<td>Object-Oriented Analysis and Design</td>
<td>6</td>
</tr>
<tr>
<td>95-808*</td>
<td>IT Project Management</td>
<td>6</td>
</tr>
<tr>
<td>Various **</td>
<td>Electives</td>
<td>84</td>
</tr>
</tbody>
</table>

* 94-813 can be substituted for 95-808.

4.5 **Customized Partner Programs**

All Heinz College and MSIT policies may apply unless otherwise modified in the curriculum distribution listed here and/or in the educational partnership agreement/contract.

4.5.1 **General Motors Information Systems Management (MSIT-DIM or MSIT-ISM)**

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>95-703</td>
<td>Database Management</td>
<td>12 units/4 credits</td>
</tr>
<tr>
<td>95-807</td>
<td>Object Oriented Programming</td>
<td>12 units/4 credits</td>
</tr>
<tr>
<td>95-705</td>
<td>Telecommunications Management</td>
<td>12 units/4 credits</td>
</tr>
<tr>
<td>95-730</td>
<td>E-business Technology and Management</td>
<td>12 units/4 credits</td>
</tr>
<tr>
<td>95-833</td>
<td>Global IT Management and Sourcing</td>
<td>12 units/4 credits</td>
</tr>
<tr>
<td>95-834*</td>
<td>Managing IT Systems Development</td>
<td>12 units/4 credits</td>
</tr>
<tr>
<td>17-653</td>
<td>Managing Software Development</td>
<td>12 units/4 credits</td>
</tr>
<tr>
<td>17-655**</td>
<td>Architecture of Software Systems</td>
<td>12 units/4 credits</td>
</tr>
<tr>
<td>95-720</td>
<td>Information Systems Project</td>
<td>24 units/8 credits</td>
</tr>
<tr>
<td>Various**</td>
<td>Electives (pick 2-3)</td>
<td>24 units/8 credits</td>
</tr>
</tbody>
</table>

* 95-834 was replace by and can be substituted with 95-831 Enterprise Architectures AND 95-872 Art and Science of Business Analytics effective Spring 2014.

** 17-638 can be substituted for 17-655. This is a 6 unit/2 credit, less programming intensive Architectures course so you will need to add an additional 6 units/2 credits of elective to make up the difference.
4.5.2 General Motors Software Engineering (MSIT-DIS or MSIT-SE)

This program requires experience in programming and software development as a prerequisite to apply. Students admitted to this track have essentially earned an exemption from 95-807 and have satisfied 95-807 as a prerequisite for any course in the curriculum below:

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>17-651</td>
<td>Models of Software Systems</td>
<td>12 units</td>
</tr>
<tr>
<td>17-652</td>
<td>Methods: Deciding What to Design</td>
<td>12 units</td>
</tr>
<tr>
<td>17-653</td>
<td>Managing Software Development</td>
<td>12 units</td>
</tr>
<tr>
<td>17-654</td>
<td>Analysis of Software Artifacts</td>
<td>12 units</td>
</tr>
<tr>
<td>17-655</td>
<td>Architecture of Software Systems</td>
<td>12 units</td>
</tr>
<tr>
<td>95-703</td>
<td>Database Management</td>
<td>12 units</td>
</tr>
<tr>
<td>95-705</td>
<td>Telecommunications Management</td>
<td>12 units</td>
</tr>
<tr>
<td>95-730</td>
<td>E-business Technology and Management</td>
<td>12 units</td>
</tr>
<tr>
<td>95-720</td>
<td>Information Systems Project</td>
<td>24 units</td>
</tr>
<tr>
<td>Various*</td>
<td>Electives (pick 2)</td>
<td>24 units</td>
</tr>
</tbody>
</table>

* Can include other CMU courses in the GM offerings and pre-approved electives offered by other GM TEP partner universities.

4.5.3 Dual degree with Tec de Monterrey (MSIT-MATI)

This dual degree distance program with Instituto Tecnológico y de Estudios Superiores de Monterrey, México (ITESM) requires students to complete 96 units from each university by following a prescribed plan of study with their cohort. ITESM will transfer all 96 units of MSIT credit towards their MATI degree; Heinz College will transfer 48 units of ITESM credit to count towards completion of the MSIT degree. Therefore, you can’t earn one degree without completion of the other. There are also no course exemptions, electives or independent study allowed in this program.

The MSIT-MATI dual degree program requires successful completion of the following 96 units of MSIT coursework plus completion of ITESM’s MATI degree:

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>95-805</td>
<td>Business Communications</td>
<td>6 units</td>
</tr>
<tr>
<td>95-833</td>
<td>Global IT Management and Sourcing</td>
<td>12 units</td>
</tr>
<tr>
<td>95-703</td>
<td>Database Management</td>
<td>12 units</td>
</tr>
<tr>
<td>95-710</td>
<td>Economic Analysis</td>
<td>6 units</td>
</tr>
<tr>
<td>95-808</td>
<td>IT Project Management</td>
<td>6 units</td>
</tr>
<tr>
<td>Course Code</td>
<td>Course Title</td>
<td>Units</td>
</tr>
<tr>
<td>-------------</td>
<td>--------------------------------------</td>
<td>-------</td>
</tr>
<tr>
<td>95-872</td>
<td>Art and Science of Business Analytics</td>
<td>6</td>
</tr>
<tr>
<td>95-705</td>
<td>Telecommunications Management</td>
<td>12</td>
</tr>
<tr>
<td>95-796</td>
<td>Statistics for IT Managers</td>
<td>6</td>
</tr>
<tr>
<td>95-797</td>
<td>Data Warehousing</td>
<td>6</td>
</tr>
<tr>
<td>95-760</td>
<td>Decision Making Under Uncertainty</td>
<td>6</td>
</tr>
<tr>
<td>95-831</td>
<td>Enterprise Architectures</td>
<td>6</td>
</tr>
<tr>
<td>95-722</td>
<td>Digital Transformation</td>
<td>6</td>
</tr>
<tr>
<td>95-774</td>
<td>Business Process Modeling</td>
<td>6</td>
</tr>
</tbody>
</table>